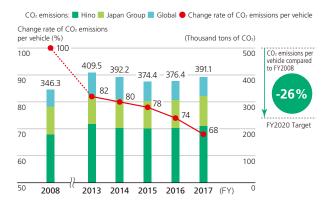


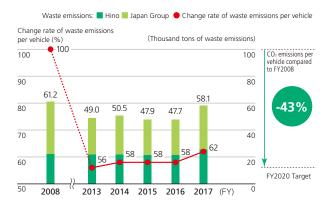
Key Performance Data

In the Hino Environmental Initiatives Plan, Hino Motors sets specific targets for reductions in the environmental impact of its production activities and works to reduce CO2 emissions, resource use, and water use through many detailed policy measures. The performance data below shows the progress and results of Hino's latest action plan, the 2020 Environment Initiative Plan.

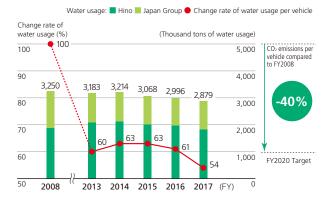
■CO₂ emissions per vehicle*¹ by company and region*⁴



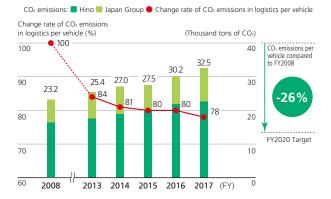
■ Waste emissions*1 from consolidated companies in Japan*5



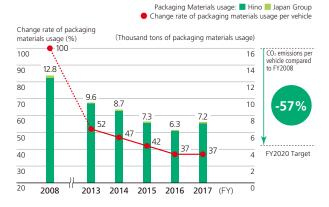
■Water usage*¹ by consolidated companies in Japan*5



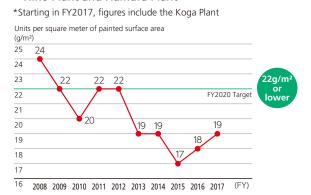
 CO₂ emissions in logistics*² from consolidated*⁵ companies in Japan*5



● Packaging Materials usage*3 by consolidated companies in Japan*5



● Volatile organic compound (VOC) emissions from the Hino Plant and Hamura Plant



Note: Last year's figures have been corrected to improve accuracy.

*1 Unit: Per vehicle *2 Unit: Per volume transported *3 Unit: Per unit of shipment volume *4 Global: Hino (Four plants: Hino, Hamura, Nitta, and Koga), six domestic affiliated companies and nine overseas affiliated companies. *5 Consolidated companies in Japan (Four plants: Hino, Hamura, Nitta, and Koga), six domestic affiliated companies