

Corporate	T M	The HINO	Realizing a		Hino's Strategies and Initiatives	CSR	T:-		ESG In	itiatives		
Information	rop message	Credo & Course of Action	World	Management	and the Sustainable Development Goals (SDGs)	Management	Topic	Environment	Social	Governance	ESG data and others	ı

Environmental Initiative Plan (5-year action plan) 2020 Environment Initiative Plan 2025 Environmental Initiative Plan
Six Challenges (Initiatives) Compliance Environmental Management Various Environmental Data Other Activities

2025 Environmental Initiative Plan

Majo	r Item	Initiative	Action plan, targets, etc.					
			Target: Reduced 12% (per unit transportation volume*) compared to FY2013 *CO2 emissions during transport per kilometer for a 1-ton load or per kilometer for 1 person					
	Life Cycle Zero CO ₂ Emissions Challenge	Reduce CO ₂ emissions in all processes: manufacturing, transport, use, disposal (collaborate with each country and industry)						
	Target: Reduced 15% (per unit transportation volume) compared to FY2013							
6 Environmental Challenges	New Vehicle Zero CO ₂ Emissions Challenge	Develop and bring electric vehicles to market	Conduct technical development of electric vehicles and bring to market FCEV: Develop FCEV and run verification tests for heavy-duty FCEV trucks, etc. BEV: Develop BEV and bring to market the Hino Dutro Z EV (light-duty BEV truck), Hino Poncho Z EV (light-duty BEV bus), etc.					
		Improve diesel consumption	Conduct technological development to comply with new fuel economy standards in each country and bring to market Japan: Conduct technological development to comply with JH25 and bring to market United States: Conduct technological development to comply with EPA and CARB2024 and bring to market Europe: Promote development of technologies to improve fuel efficiency to meet the next round of regulations Promote research on technologies for alternative fuels Develop technologies for carbon neutral fuels					
		Initiatives for improved transport efficiency	 Maximize transport efficiency in the logistics industry Improve shipping efficiency by mixing various loads that exceed industry types Achieve mass transport by utilizing double trailer-trucks Improve distribution efficiency by utilizing information on vehicles, loads, and drivers 					
			Target: Reduced 30% (total global emissions) compared to FY2013					
	Factory Zero CO ₂ Emissions Challenge	Introduce innovative technologies	 Introduce new low-carbon technologies when upgrading and for new vehicle types Ex.: Airless painting, dry booth, etc. Research new technology trends outside the company and consider introducing 					
		Promote daily improvements	 Maximize CO₂ emissions reduction through repeated, daily improvements Ex.: Shorten work hours, concentrate equipment, consolidate processes, etc. Reduce CO₂ by introducing high-efficiency equipment Ex.: LED lights, motors, air conditioning, etc. 					
		Introduce renewable energy	Accelerate solar panel installation on company grounds (onsite) Shift to optimal renewable energy power (solar and hydroelectric power generation) that considers the power circumstances in each country and region					



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			Target: Implement initiatives for efficiently reducing water usage (all plants worldwide)					
	Challenge of Minimizing and Optimizing Water Usage	Use small amounts of water	 Actively introduce new water-saving technologies, such as a dry booth for painting Promote water conservation through daily improvements such as repairing water leaks, and optimizing water sprinkling and shower volume Conduct water usage risk assessment and water reduction activities that consider water supply conditions in each country and region 					
		Return purified water to nature	Conduct wastewater risks assessment at each site in each country					
			Target: Reduced 12% (total global emissions) compared to FY2018					
6 Environmental	Challenge of Achieving Zero Waste	Reduce to reach zero waste	Considering the introduction of innovative new technology Ex.: Waste sand recycling equipment, waste-to-fuel conversion equipment, etc. Promote activities for daily improvements Ex.: Measures for managing waste sources by improving yield rates, reducing evaporation, etc. Reduce waste by recovering valuable materials and recycling					
Challenges	رچي	Use resources from discarded vehicles in newly manufactured vehicles (Car to car)	Develop collection technologies for rare metals and natural resources Develop technologies for improving recycling ratio					
		Reduce packaging materials	Improve packaging methods to reduce usage and expand returnables Switch to plastic alternatives in packaging materials Target: In consolidated companies in Japan, packaging material per unit of volume that is below FY2018					
		Target: Establish 2 model factories that coexist in harmony with nature						
	Challenge of Minimizing the Impact on Biodiversity	Create factories that conserve greenery and water, and coexist in harmony with nature	 Plant trees inside and outside office grounds that aim to conserve greenery and water, secure rare species, and promote river cleanup activities Promote conservation activities that employees and local schools, etc. tackle together Ex.: Employee education, environmental classes with nearby schools, etc. 					



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	Air	Take measures to prevent air pollution in products	 Comply with legal standards for gas emissions in products such as NOx, PM, VOC, etc. Introduce vehicles with lower gas emissions to help improve air quality in each country and region Japan: Bring vehicles to market that comply with the Future Policy for Motor Vehicle Emission Reduction (Fourteenth Report) (PN standards) United States: Bring vehicles to market that comply with EPA and CARB 2024 General: Promote introduction of low-emission vehicles (EURO 4, 5 or 6 level) Promote R&D to meet the next round of regulations, etc. 				
		Take measures to prevent air pollution in production	 Comply with legal standards for gas emissions in equipment such as NOx, PM, VOC, etc. Reduce VOC emissions by improving painting efficiency and collecting thinner in the painting process Target: Emissions volume per unit area that is below FY2018 				
	Water quality / Soil quality	Manage wastewater and prevent underground seepage in production	Establish independent standard values for wastewater and improve wastewater quality through very frequent monitoring				
Compliance with laws and		Prevent the spread of pollution during modifications and land transactions	 Confirm based on regulations when buying new land, selling, and leasing Ascertain degree of contamination when modifying land on property and issue report 				
regulations	Noise / Vibrations	Reduce noise and vibrations in products	Comply with vehicle noise laws in each country and region				
		Reduce noise and vibrations in production	 Reduce noise and vibrations of plant equipment and on property borders, and implement initiatives to comply with standards Conduct review in advance when purchasing new plants and equipment, and confirm outcomes after purchase 				
	Waste materials	Properly manage waste materials	 Conclude contracts for general waste and industrial waste, and appropriately outsource disposal 				
	Chemical substances	Manage chemical substances and reduce hazardous substances in products	 Implement total management through data on chemical substances contained in products Implement solid transition for regulated substances used in materials and components 				
		Manage chemical substances and reduce hazardous substances in production	 Manage prohibited substances in subsidiary and secondary materials used at production plants Reduce use of subsidiary and auxiliary materials, and reduce environmental load by switching to alternatives 				
	Accident Prevent environmental accidents (zero violations and complaints, defects and reports)		 Spread throughout plants and offices in the Hino Group by analyzing causes of past incidents Standardize work handling liquids, etc. by creating environmentally responsible human resources 				
Management		Promote the creation of environmentally responsible human resources	 Make rules for environmentally responsible human resources and roll out at each plant Implement environmental education for employees at each level and promote human resource cultivation Systematically implement awareness-raising activities 				