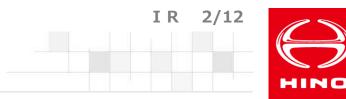


Financial Results for First Quarter of FY2022 (From April 1, 2021 to June 30, 2021)

July 29, 2021 Hino Motors, Ltd.



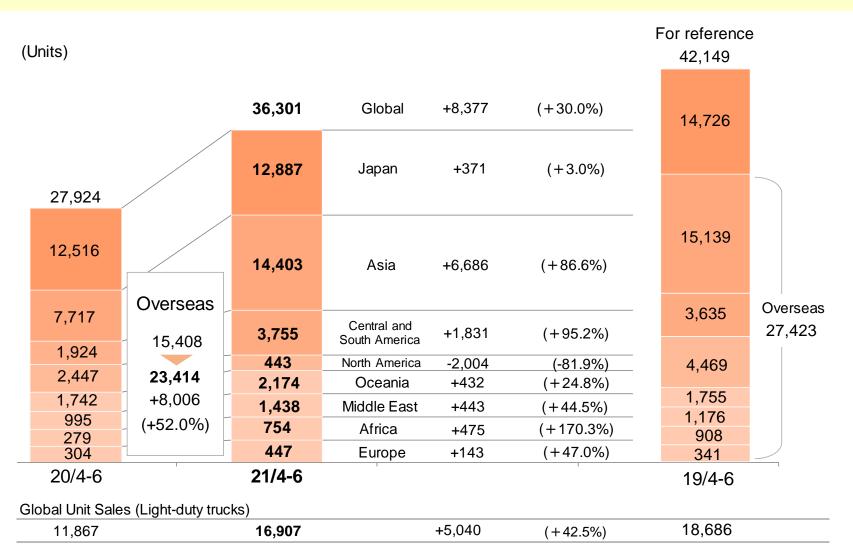


2) Consolidated Financial Results

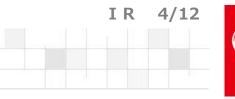
Global Unit Sales (Retail Sales)

Global unit sales stood at 36.3 thousand vehicles.

In almost all of overseas regions, unit sales grew year on year, recovering to the level in FY2020.



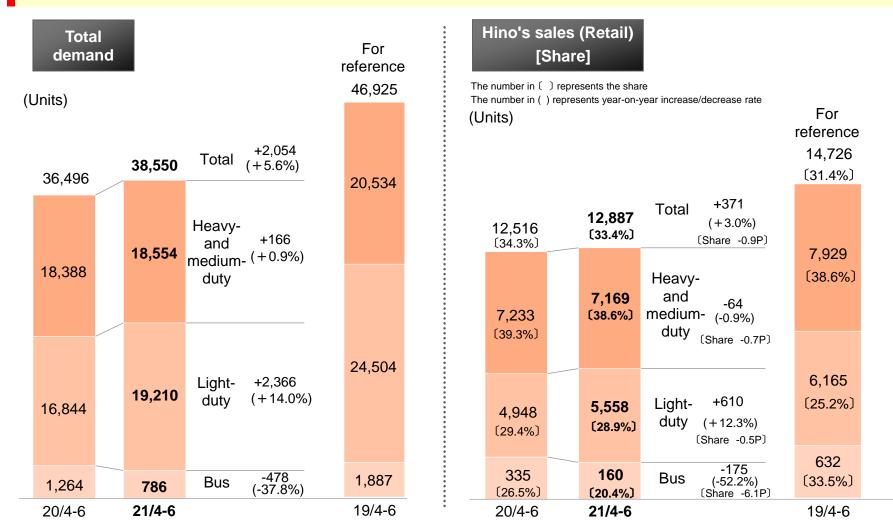
Truck and Bus Market in Japan





Total demand: Grew year on year, thanks to the recovery of demand for light-duty trucks.

Hino's sales: The unit sales of heavy- and medium-duty trucks declined, but the unit sales of light-duty trucks increased. Accordingly, Hino's sales grew.



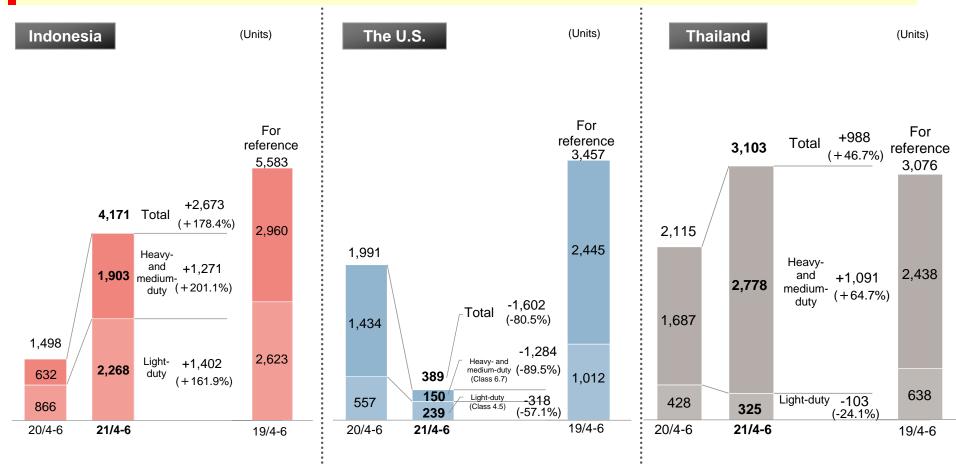
Sales Volumes in Indonesia, the U.S. and Thailand (Retail Sales)



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- Indonesia: Sales volume significantly rose from last year, but dropped from FY2020, due to the lingering impact of the novel coronavirus.
- The U.S.: Sales volume dropped considerably year on year, due to the impact of suspension of manufacturing at the factory.
- Thailand: The market recovered, and sales volume rose significantly year on year, recovering to the level in FY2020.

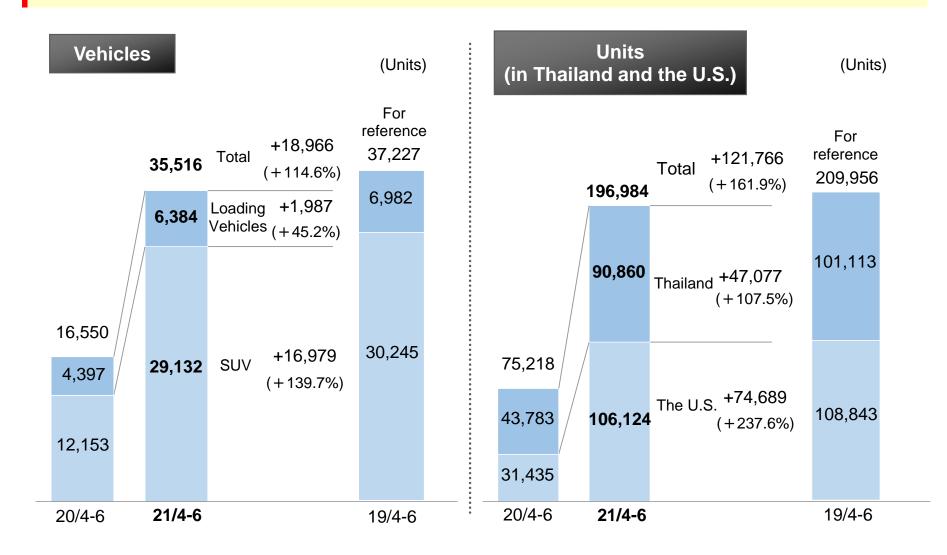


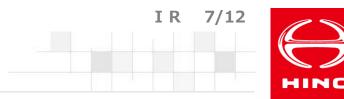
Consolidated Sales of TOYOTA Brand Vehicles and Unit

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Both vehicles and units rose significantly from the previous year, recovering to the level in FY2020.







2) Consolidated Financial Results

Consolidated Income Statements

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				(Billions of yen)	(For refe	erence)
ltem	FY2022 1Q ('21/4-6)	FY2021 1Q ('20/4-6)	Change	Change (%)	FY2020 1Q ('19/4-6)	
Net sales	343.5	-	_	_		_
Net sales (old standard)	411.1	300.4	+110.7	+36.9%		446.2
	(4.7%)	_	-		_	
Operating income	<i>*</i> (3.9%) 16.2	<i>**(-3.5%)</i> -10.6	<i>**(+7.4p)</i> +26.8	_	<i>*</i> (3.0%)	13.6
	(4.6%)	_	-		_	
Ordinary income	<i>*</i> (3.8%) 15.7	<i>**(-3.9%)</i> -11.8	<i>ж(+7.7р)</i> +27.5	_	<i>*</i> (2.6%)	11.5
Profit attributable	(1.8%)		(+4.2p)		_	
to owners of parent	<i>*</i> (1.5%) 6.3	<i>*</i> (-2.7%) -8.1	<i>*</i> (<i>+4.2p</i>) +14.4	_	Ж(1.5%)	6.6
Noto: Figuros in parenthe	sos indicato profit marc	in on cales				

Note: Figures in parentheses indicate profit margin on sales.

%Profit margin on sales in old standard

			(Units)
Consolidated unit sales	21/4-6	20/4-6	Change
Japan	13,618	13,481	+137
Overseas	23,001	14,537	+8,464
TOYOTA brand	35,516	16,550	+18,966

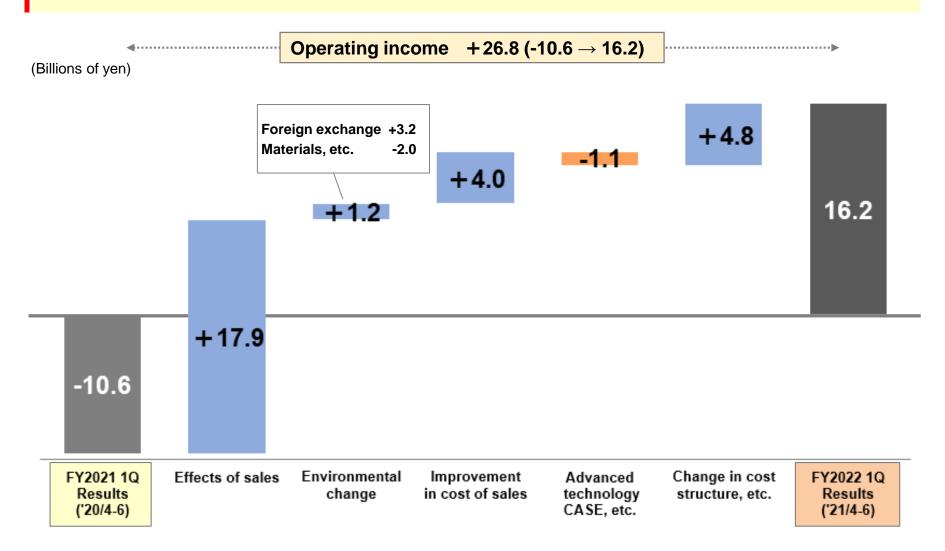
Exchange rate	21/4-6	20/4-6
US\$	109	109
THB	3.50	3.35
IDR (100)	0.76	0.69
A\$	84	68

Analysis of Consolidated Income Statements

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In addition to the recovery of sales and a favorable exchange rate, we made steady progress in our efforts towards strengthening the competitiveness.



Consolidated Operating Income by Segments

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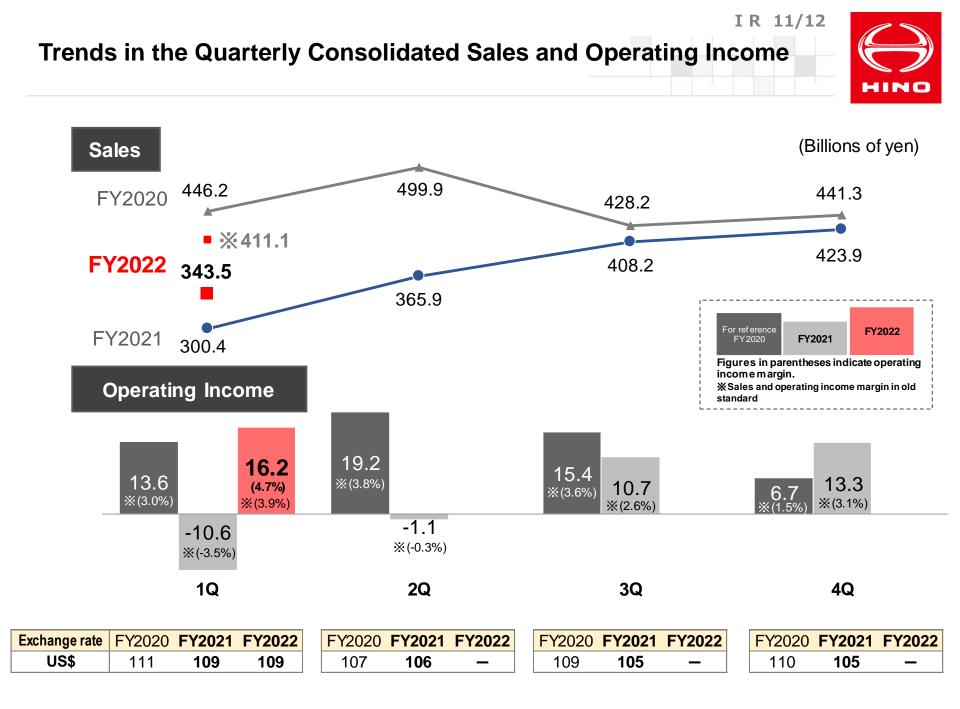
In all segments, sales and profit increased from the previous year, in which the business was affected by the novel coronavirus.

In Other Area, we recorded a loss due to the decline in sales volume in North America. In Japan and other Asian countries, our business performance recovered to the level in FY2020.

(Billions of yen)					(For reference)			
	FY2022 1Q ('21/4-6)		FY2021 1Q ('20/4-6)		Change		FY2020 1Q ('19/4-6)	
	Net sales	Operating income	Net sales	Operating income	Net sales	Operating income	Net sales	Operating income
lanan		(5.1%)		_				_
Japan	272.0	※ (4.1%)		іж(-2 .8%)	+35.4%	-	;	X(2.6%)
(old standard)	339.6	13.8	250.9	-6.9	+88.7	+20.7	362.9	9.5
		(4.5%)	<i>:</i>		+87.1% –		※ (4.9%)	
Asia	85.7	3.9	45.8	-1.2	+39.9	+5.1	86.2	4.2
		(-3.2%)	<i>:::::::::::::::::::::::::::::::::::::</i>		+30.0% -		<i>**</i> (2.2%)	
Other Areas	42.1	-1.3	32.3	-2.2	+9.8	+0.9	67.2	1.5
Consolidated adjustment	-56.3	-0.2	-28.6	-0.3	-27.7	+0.1	-70.1	-1.6
Total	343 5	(4.7%) ※(3.9%)	— ※(-3.5%)		+36.9% -		 ※(3.0%)	
(old standard)		16.2	300.4	-10.6		+26.8	446.2	13.6

Note: Figures in parentheses indicate operating income margin. The percentage in the change column means the year-on-year increase/decrease rate.

%Profit margin on sales in old standard



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Progress of Structural Reform

To strengthen the competitiveness in the coming few years



Provision of products with enhanced competitiveness

Aug. 2021 HINO DUTRO with a loading capacity of 1.5 tons

Expansion of model variation to meet a wide range of customer needs

Spring of 2022 HINO PROFIA equipped with LKA and EDSS

Substantial enhancement of advanced safety technology % LKA: Lane keep assist EDSS: Emergency driving stop system

HINO Poncho Z EV Response to needs for zero-emissions community buses

Early summer of 2022 HINO DUTRO Z EV Placing an emphasis on user friendliness in logistics







- Efforts for Total support and revenue improvement
 - Established Minami-kanto Hino (July 2021)

Support users in a wide area surrounding Tokyo metropolitan area

- Established or renewed distributers' bases Improvement of the productivity of the maintenance service



Hiroshima Hino (April 2021)



Kyushu Hino (May 2021)



Osaka Hino (July 2021)

