

Financial Results for Third Quarter of FY2022

(From April 1, 2021 to December 31, 2021)

January 31, 2022 Hino Motors, Ltd.



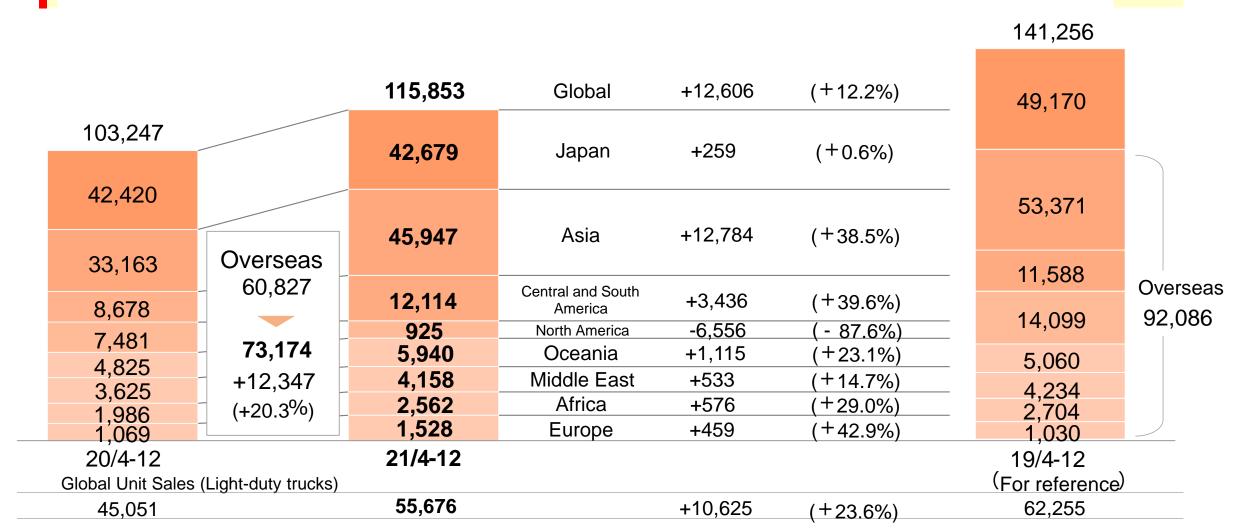
1) Sales Turnover

2) Consolidated Income Statements

HINO

Global Unit Sales (Retail Sales) (Unit Sales in Each Region)

- •Global unit sales stood at 115,900 vehicles.
- •Unit sales increased from the previous year in almost all regions. Overseas performance recovered to the level in FY 2020, except Asia and North America.

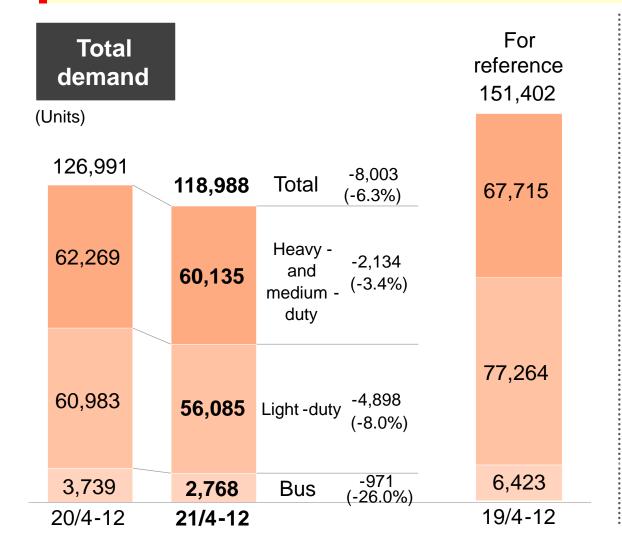


Truck and Bus Market in Japan



For

Total demand: Dropped from the previous year, due to the shortages of semiconductors and supply of parts. Hino's sales: Sales remained almost unchanged year on year.



Hino's sales (Retail) [Share]

| The number in () repres (Units) | esents the share ents year-on-yea | r increase/decrease rate | reference 49,170 〔32.5%〕 |
|----------------------------------|--------------------------------------|--|--------------------------------|
| 42,420 (33.4%) | 42,679 (35.9%) | +259 Total (+0.6%) (Share +2.5P) | 26,726 |
| 24,011 (38.6%) | 23,072 (38.4%) | Heavy939 and (-3.9%) medium- (Share -0.2P) duty | (39.5%) |
| 17,224 (28.2%) | 18,828 (33.6%) | Light - +1,604 duty (+9.3%) (Share +5.4P) | 20,414 (26.4%) |
| 1,185 (31.7%) | 779 (28.1%) | -406 (-34.3%) | 2,030 (31.6%) |
| 20/4-12 | 21/4-12 | (| 19/4-12 |

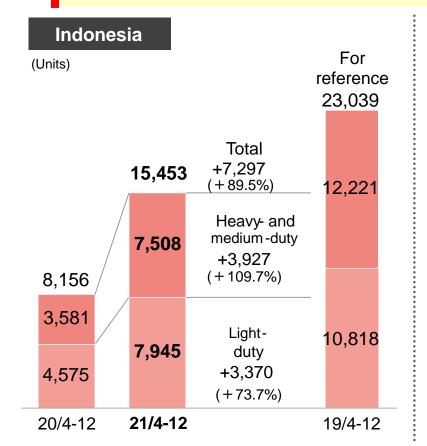
Sales Volumes in Indonesia, the U.S. and Thailand (Retail Sales)

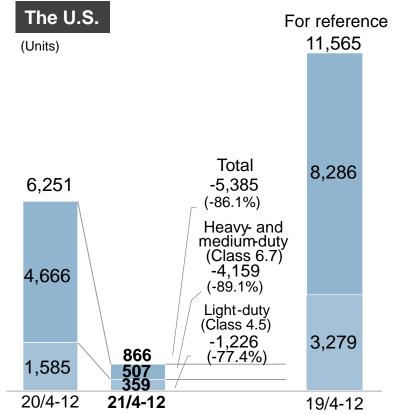


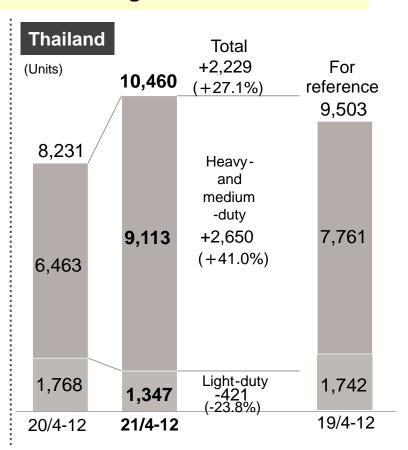
Indonesia: Sales volume expanded from the previous year, due to the skyrocketing of prices of natural resources and the resumption of the plan for investment in infrastructure.

The U.S.: Sales volume dropped considerably from the previous year, due to the suspension of manufacturing at factories.

Thailand: The market recovered, and sales volume rose considerably from the previous year. The performance of heavy- and medium-duty trucks recovered to the level higher than FY2020.



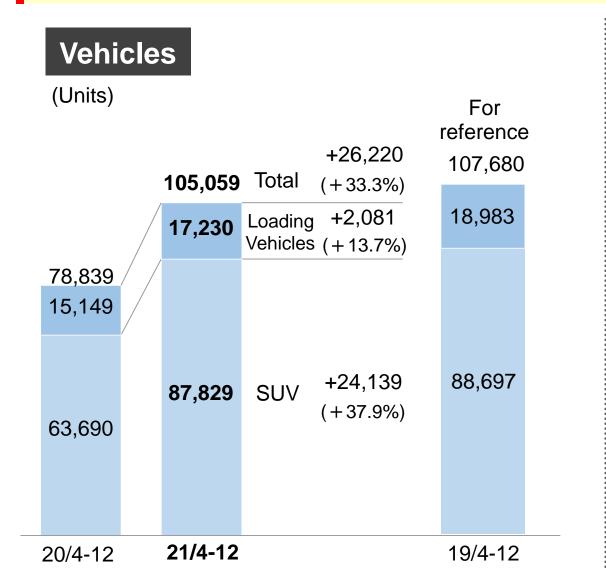


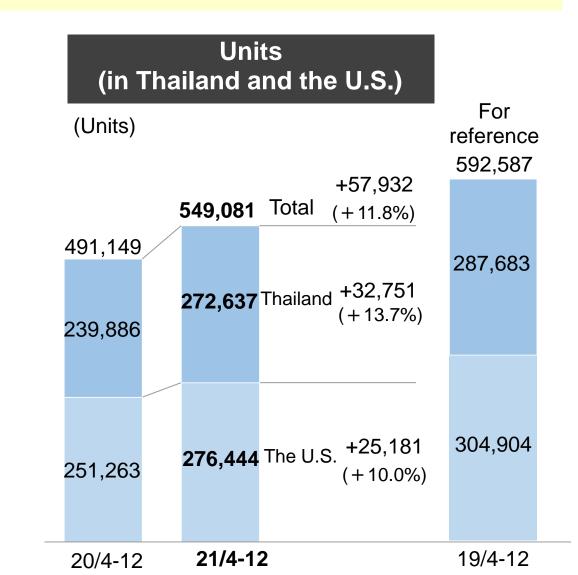




Consolidated Sales of TOYOTA Brand Vehicles and Unit

Both vehicles and units increased from the previous year.







1) Sales Turnover

2) Consolidated Income Statements

Consolidated Income Statements



| | | | (Billions of yen) | (For reference) |
|--------------------------|-------------------------|-------------------------|--|-----------------------------|
| Item | FY2022 3Q ('21/4-12) | FY2021 3Q ('20/4-12) | Change | FY2020 3Q ('19/4-12) |
| Net sales | 1,069.4 | _ | +18.3% - | _ |
| Net sales (old standard) | 1,271.0 | 1,074.5 | +196.5 | 1,374.3 |
| | (4.7%) | _ | _ | _ |
| Operating income | <i>*</i> (3.9%) 49.8 | <i>**</i> (-0.1%) -1.0 | <i>**(+4.0p)</i> +50.8 | <i>%</i> (3.5%) 48.2 |
| | (4.9%) | _ | _ | _ |
| Ordinary income | <i>*</i> (4.1%) 52.3 | <i>‰</i> (-0.2%) -1.7 | <i>**(+4.3p)</i> +54.0 | <i>‰</i> (3.3%) 45.0 |
| Profit attributable | (1.8%) | _ | _ | _ |
| to owners of parent | | <i>≪</i> (-0.2%) -2.2 | <i>%</i> (<i>+</i> 1.7 <i>p</i>) +21.0 | % (2.2%) 29.9 |

Figures in parentheses indicate profit margin on sales.

■ Consolidated unit sales

(Units)

| | 21/4-12 | 20/4-12 | Change |
|--------------|---------|---------|---------|
| Japan | 43,712 | 43,209 | +503 |
| Overseas | 73,453 | 50,205 | +23,248 |
| TOYOTA brand | 105,059 | 78,839 | +26,220 |

Exchange rate

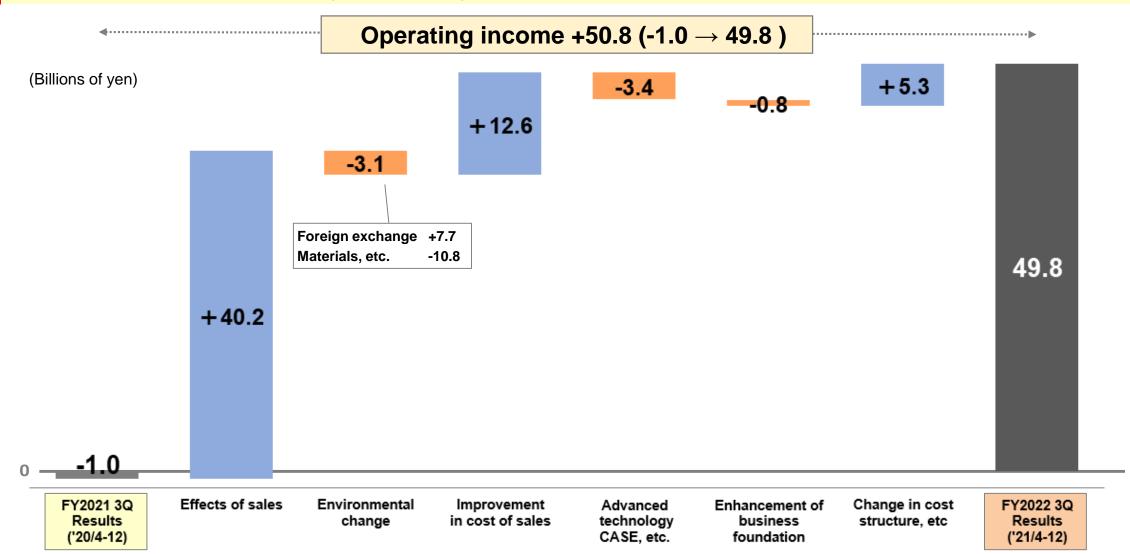
| | 21/4-12 | 20/4-12 |
|-----------|---------|---------|
| US\$ | 111 | 106 |
| THB | 3.42 | 3.37 |
| IDR (100) | 0.77 | 0.70 |
| A\$ | 83 | 73 |

The percentage in the change column means the year-on-year increase/decrease rate.

[%]Profit margin on sales in old standard

Analysis of Consolidated Income Statements [year-on-year]

In addition to sales recovery, we enhanced competitiveness, streamlined operations in existing fields, and reformed workstyles steadily.



Consolidated Operating Income by Segments



Operating income grew considerably in Japan and other Asian countries, thanks to the recovery of overseas sales in Asia, etc. The performance in Japan and other Asian countries recovered and exceeded the level in FY2020.

| | (Billions of ye | | | | | Billions of yen) | (For ref | erence) |
|-------------------------|-----------------|---------------------|-----------|--------------------------|-----------|------------------|------------|------------------|
| | FY2022 3Q | | FY2021 3Q | | Change | | FY2020 3Q | |
| | ('21/4 | -12) | ('20/ | 4-12) | Change | | ('19/4-12) | |
| | Net sales | Operating income | Net sales | Operating income | Net sales | Operating income | Net sales | Operating income |
| Japan | (| (4.8%) | | _ | | | | _ |
| Japan | 847.2 | ※ (3.9%) | | <i>X</i> (-0.1%) | +20.2% | _ | | <i>X</i> (2.9%) |
| (old standard) | 1,048.8 | 40.4 | 872.7 | -0.8 | +176.1 | +41.2 | 1,108.0 | 32.0 |
| | | (5.5%) | | <i>X</i> (0.9%) | +44.2% | 9.0 times | | <i>X</i> (4.1%) |
| Asia | 281.4 | 15.5 | 195.1 | 1.7 | +86.3 | +13.8 | 285.7 | 11.7 |
| | | (-5.4%) | | <i>X</i> (-4.2%) | +12.5% | _ | | <i>X</i> (1.7%) |
| Other Areas | 122.1 | -6.6 | 108.6 | -4.6 | +13.5 | -2.0 | 184.9 | 3.1 |
| Consolidated adjustment | -181.3 | 0.5 | -101.9 | 2.7 | -79.4 | -2.2 | -204.3 | 1.4 |
| Total | | (4.7%) | | _ | | | | _ |
| Total | 1,069.4 | % (3.9%) | | <i>X</i> (-0.1%) | +18.3% | _ | | <i>※</i> (3.5%) |
| (old standard) | 1,271.0 | 49.8 | 1,074.5 | -1.0 | +196.5 | +50.8 | 1,374.3 | 48.2 |

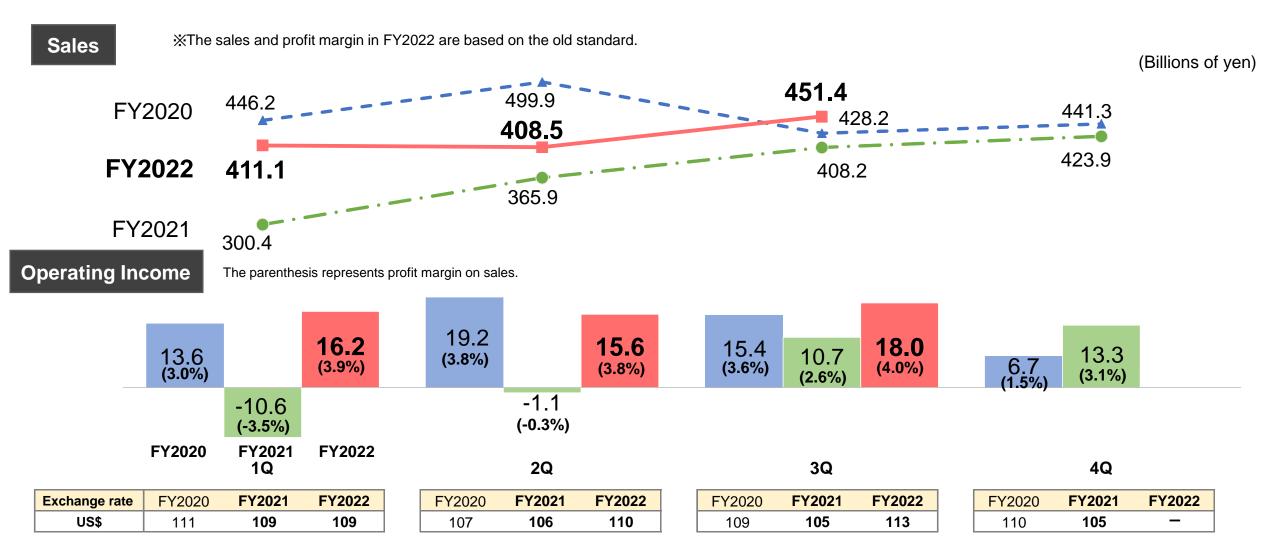
Figures in parentheses indicate operating income margin.

The percentage in the change column means the year-on-year increase/decrease rate.

^{*}Profit margin on sales in old standard

Trends in the Quarterly Consolidated Sales and Operating Income





Summary



In 3Q, sales performance recovered, so sales and profit grew from the previous year. The annual forecast is unchanged from the interim announcement dated October 28, 2021.

| ■ Global Unit | Sales | | (Thousand units) | ■ Financial Results | | | (Billions of yen) |
|------------------|------------------------------------|--------|--------------------------------------|---|------------------------------------|--------|--------------------------------------|
| | FY2022 3Q ('21/4-12) Results | Change | FY2022 ('21/4-'22/3) Forecasts | ltem | FY2022 3Q ('21/4-12) Results | Change | FY2022 ('21/4-'22/3) Forecasts |
| Japan | 42.7 | +0.6% | 61.0 | Net sales (new standard) | 1,069.4 | +18.3% | 1,460.0 |
| Overseas | 73.2 | +20.3% | 97.0 | Operating income | 49.8 | _ | 54.0 |
| Total | 115.9 | +12.2% | 158.0 | Ordinary income | 52.3 | _ | 51.0 |
| TOYOTA brand (*) | 105.1 | +33.3% | 149.0 | Profit attributable to owners of parent | 18.8 | _ | 15.0 |

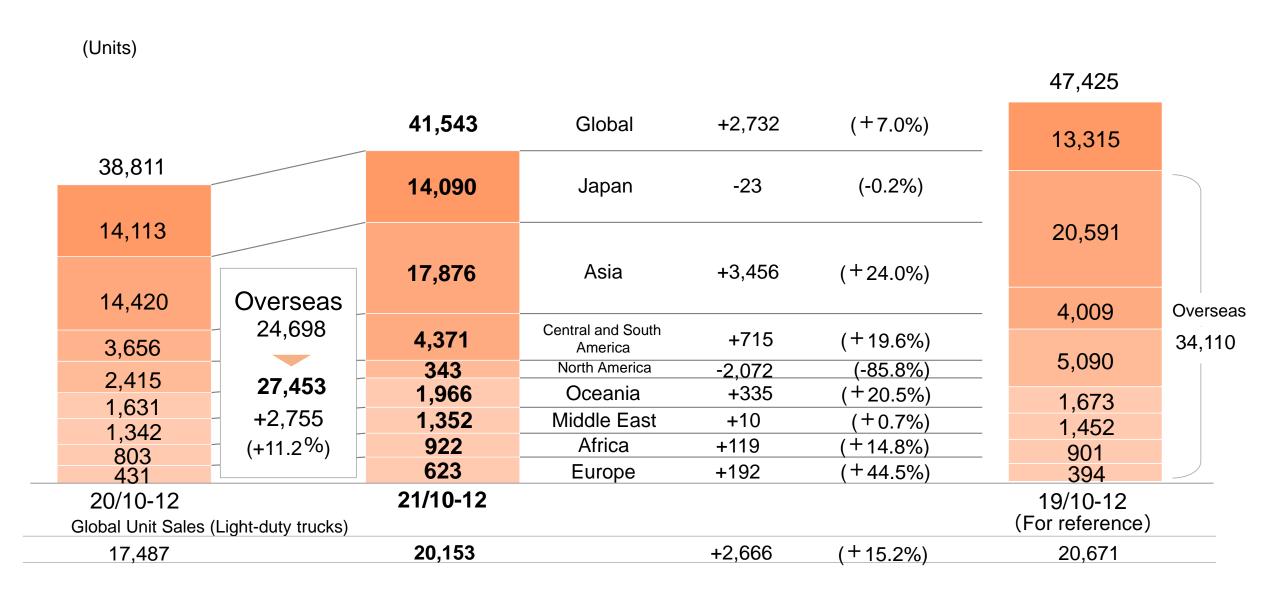
^{*}Including Dyna for Indonesia.



[For Reference] FY2022 Third-Quarter Results (3 Months)

Global Unit Sales (Retail Sales) (Unit Sales in Each Region) (3 Months)

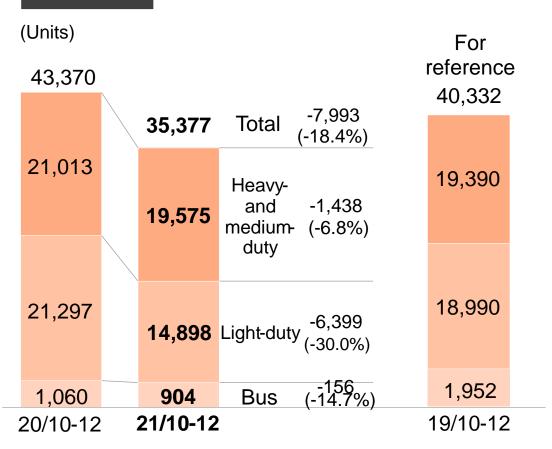




Truck and Bus Market in Japan (3 Months)



Total demand

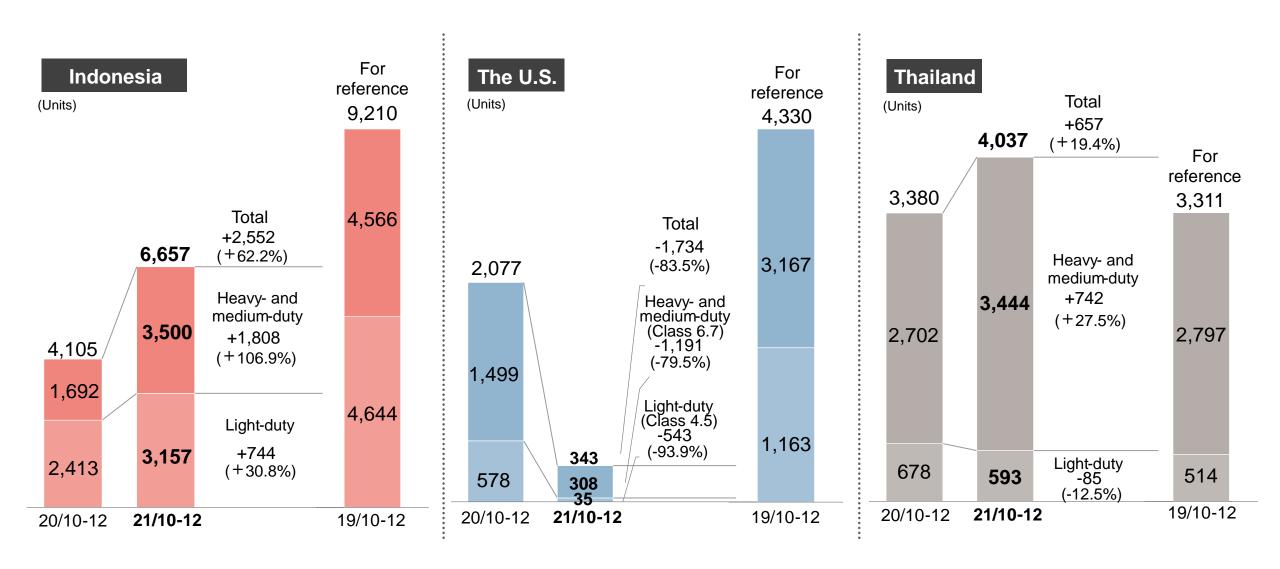


Hino's sales (Retail) [Share]

| | The number in The number in (Units) | | | re /ear increase/de | ecrease rate | | For | |
|---|-------------------------------------|-----|-------------------------|----------------------------------|-------------------------------------|---|--------------------------------|----------|
| | 14,113 〔32.5%〕 | | 4,090 39.8%〕 | Total | -23 (-0.2%) (Share +7.3P) | I | reference 13,315 〔33.0%〕 | <u>}</u> |
| | 7,816 (37.2%) | | 7 ,367 37.6%) | Heavy- and medium- duty | -449 (-5.7%) (Share +0.4P) | | 7,492 (38.6%) | |
| | 5,953 (28.0%) | | , 418 13.1%) | Light-duty | / +465 (+7.8%) (Share +15.1P) | | 5,288 (27.8%) 535 | |
| | 344 (32.5%) | (: | 305 33.7%) | Bus | -39 (-11.3%) | | 〔27.4%〕 | |
| 4 | 20/10-12 | 21/ | 10-12 | | | | 19/10-12 | |

Sales Volumes in Indonesia, the U.S. and Thailand (Retail Sales) (3 Months)

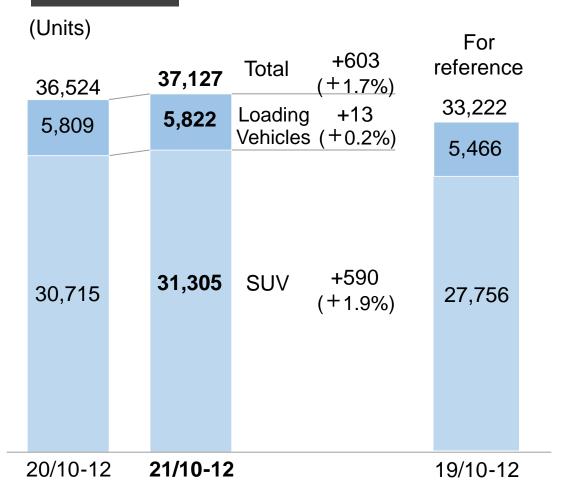




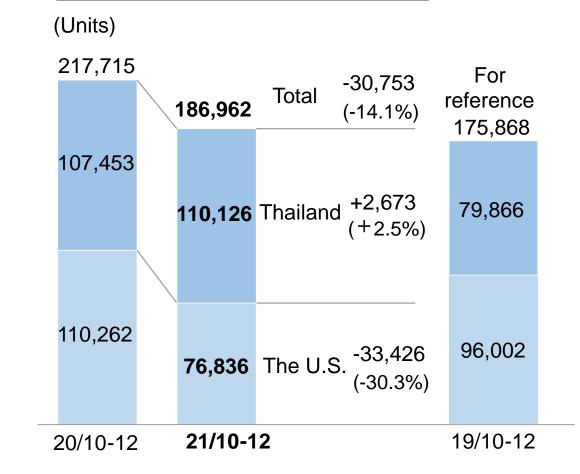
Consolidated Sales of TOYOTA Brand Vehicles and Unit (3 Months)



Vehicles



Units (in Thailand and the U.S.)



Consolidated Income Statements (3 Months)



| | | | (Billions of yen) | (For reference) |
|--------------------------|-----------------------------|--------------------------|---------------------------------|--------------------------|
| Item | FY2022 3Q ('21/10-12) | FY2021 3Q ('20/10-12) | Change | FY2020 3Q ('19/10-12) |
| Net sales | 380.0 | _ | +10.6% | _ |
| Net sales (old standard) | 451.4 | 408.2 | +43.2 | 428.2 |
| | (4.7%) | _ | +68.8% | _ |
| Operating income | <i>‰</i> (4.0%) 18.0 | <i>‰</i> (2.6%) 10.7 | <i>**</i> (+1.4 <i>p</i>) +7.3 | <i>‰</i> (3.6%) 15.4 |
| | (5.3%) | _ | +80.3% | _ |
| Ordinary income | <i>*</i> (4.5%) 20.1 | <i>‰</i> (2.7%) 11.1 | <i>%</i> (+1.8 <i>p</i>) +9.0 | <i>‰</i> (3.5%) 14.9 |
| Profit attributable | (1.9%) | _ | -5.1% | _ |
| to owners of parent | <i>*</i> (1.6%) 7.1 | <i>*</i> (1.8%) 7.4 | <i>‰</i> (-0.2p) -0.3 | <i>*</i> (2.7%) 11.4 |

Figures in parentheses indicate profit margin on sales.

The percentage in the change column means the year-on-year increase/decrease rate.

Consolidated unit sales

(Units)

| | 21/10-12 | 20/10-12 | Change |
|--------------|----------|----------|--------|
| Japan | 14,472 | 14,367 | +105 |
| Overseas | 28,726 | 21,654 | +7,072 |
| TOYOTA brand | 37,127 | 36,524 | +603 |

Exchange rate

| | 21/10-12 | 20/10-12 |
|-----------|----------|----------|
| US\$ | 113 | 105 |
| THB | 3.38 | 3.37 |
| IDR (100) | 0.79 | 0.72 |
| A\$ | 83 | 75 |

[※]Profit margin on sales in old standard

Analysis of Consolidated Income Statements [year-on-year] (3 Months)



