

Press Release

ARCHION Corporation
Mitsubishi Fuso Truck and Bus Corporation
Hino Motors, Ltd.

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ARCHION takes first step in its Integrated Platform Strategy with the launch of new medium-duty truck models for Japanese market under both Hino and Mitsubishi Fuso brands

ARCHION Corporation (Headquarters: Shinagawa-ku, Tokyo; President & Chief Executive Officer: Karl Deppen, hereinafter "ARCHION") group, Mitsubishi Fuso Truck and Bus Corporation (Headquarters: Kawasaki City, Kanagawa; President & CEO: Franziska Cusumano; hereinafter "Mitsubishi Fuso") and Hino Motors, Ltd. (Headquarters: Hino-shi, Tokyo; President and CEO: Satyakam Arya; hereinafter "Hino") announced the launch of new medium-duty truck models for the Japanese market. With the launch of the new "Hino Ranger" and the new FUSO "Fighter", ARCHION provides even stronger product choices for Japanese customers in the medium duty segment. The new vehicles represent the first milestone in ARCHION's Integrated Platform Strategy, a key pillar of ARCHION Group's growth strategy.



medium-duty truck "Hino Ranger"



medium-duty truck FUSO "Fighter"

The Integrated Platform Strategy is at the core of ARCHION's growth agenda, aimed at maximizing integration synergies between Hino and Mitsubishi Fuso, strengthening product competitiveness, and serving a broader range of customer needs. As part of this strategy, the companies will standardize core vehicle platforms, including powertrains, chassis, cabs, and electronic architectures, optimize component specifications, leverage economies of scale, and enhance overall product competitiveness. In the near term, ARCHION will utilize existing platforms between Hino and Mitsubishi Fuso. This approach will allow both brands to respond more quickly and effectively to customer needs that would have been difficult to address independently.

In the medium to long term, ARCHION will advance the development of integrated platforms that fully leverage integration synergies by combining the strengths of Hino and Mitsubishi Fuso and fostering collaborative development approach with the extensive supplier networks of both companies. In addition, by leveraging its strategic partnerships with Daimler Truck and Toyota, both of which possess industry-leading technological expertise, ARCHION aims to strengthen the competitiveness of the Group as a whole through the adoption of advanced technologies and the realization of greater economies of scale. Through

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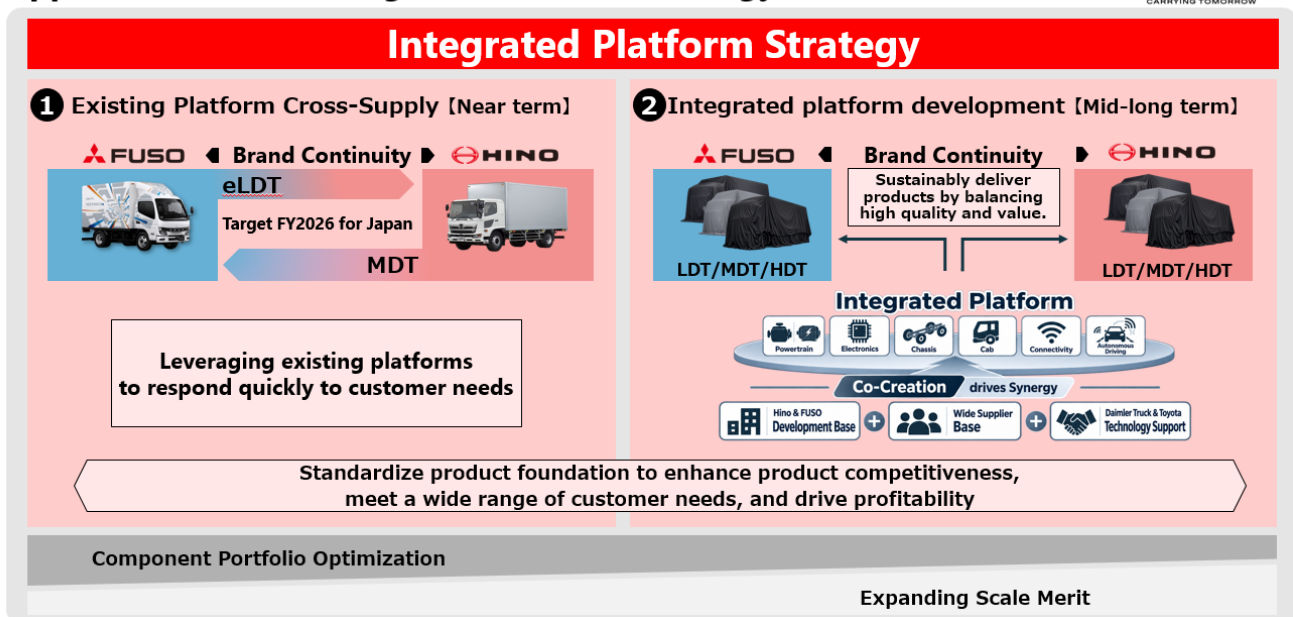
this team-based development approach, ARCHION aims to adopt highly competitive systems and components, optimize product specifications, manufacturing structures, and production processes, and enhance profitability while offering a broad range of solutions tailored to diverse customer requirements.

The newly announced medium-duty trucks represent a near term initiative under ARCHION's Integrated Platform Strategy, through which Hino will supply its existing platform to Mitsubishi Fuso. This will enable ARCHION to further strengthen its product portfolio, respond more rapidly to market demand, and improve business efficiency across the ARCHION Group. Following the medium-duty truck program, Mitsubishi Fuso will also supply its existing electric light-duty truck platform to Hino, with production scheduled to begin within the current fiscal year.

Looking further ahead, ARCHION will develop a next-generation integrated platform that fully leverages the technological capabilities of all participating companies. Through these efforts, ARCHION Group aims to sustainably deliver high-quality products at cost-competitive prices that create long-term value for customers.

While the ARCHION Group advances the integration and standardization of its product platforms, the FUSO and Hino brands, which have earned the trust and support of customers over many years, remain valuable assets of the Group, and we are committed to preserving and further strengthening both brands.

Approach towards "Integrated Platform Strategy"



ARCHION at a glance

ARCHION Corporation, a pioneer in commercial vehicles, became the holding company formed on April 1, 2026 through the business integration of Mitsubishi Fuso Truck and Bus Corporation and Hino Motors, Ltd. Guided by the shared vision of "Your trusted partner for all roads that lie ahead", ARCHION is dedicated to being a reliable presence for all stakeholders across every industrial segment, terrain, and challenge the future of mobility brings. Leveraging the robust customer bases and production and sales networks cultivated by both companies over many years, as well as the competitive advantages derived from collaboration with its major shareholders, Daimler Truck and Toyota Motor Corporation, ARCHION seeks to

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create synergies in advanced fields such as zero-emission technologies, including fuel cells, and autonomous driving. Driven by its mission of "Together, we deliver transportation that connects people and goods for a brighter tomorrow," ARCHION aims to contribute as a trusted partner in realizing sustainable transportation and building a prosperous society.

Mitsubishi Fuso at a glance

Mitsubishi Fuso Truck and Bus Corporation (MFTBC) is a company within the ARCHION Group, engaged in the development and manufacture of commercial vehicle products and services. The company serves customers in approximately 170 countries and regions worldwide. With production sites in Japan and Portugal, MFTBC delivers a broad product lineup and continues to advance electrification and safety technologies. Together with ARCHION, MFTBC is committed to contributing to a sustainable mobility society.

HINO at a glance

Hino's mission is 'We make a better world and future by helping people and goods get where they need to go.' The Hino Group conducts global operations centered on providing trucks and buses that pursue safety, environmental friendliness, and comfort, as well as 'Total Support' services that underpin our customers' businesses. To realize a carbon-neutral society, in addition to developing and manufacturing zero emission vehicles such as electric and fuel cell electric trucks based on a multiple pathway approach, Hino has become the first in Japan to commercialize Level 4-equivalent autonomous driving in limited areas. By addressing social challenges related to the movement of people and goods, Hino contributes to the realization of a sustainable society.