



# Environmental Management

## Environment Initiative Plan

2010 Environment Initiative Plan

Frame	Field	No.	Item	Specific Action Items/Targets, etc.										
Building a Low-carbon Society	Development & Design	1	Develop and promote next-generation vehicle based on energy diversity	<p>&lt;Electrical Energy&gt;                      Hybrid vehicle (HV): Develop and market new HV                      Inductive Power Transfer System (IPS): Develop IPS bus for commercialization                      Fuel cell (FC): Research and develop fuel-cell automobile</p> <p>&lt;Alternative Fuels&gt;                      New fuels: Research and develop vehicle that will run on GTL(Gas to Liquids) fuel                      Biofuels: Research and develop vehicle that will run on biofuel</p>										
		2	Develop top-class fuel efficiency performance in each country/region, and meet standards in each country	<p>Develop technologies to meet world's top-class fuel efficiency standards</p> <ul style="list-style-type: none"> <li>-Japan: Achieve FY 2015 fuel-efficiency standard</li> <li>-United States: Meet 2014 new standards for fuel efficiency and greenhouse gases in heavy vehicles</li> <li>-Europe: Develop technologies to improve fuel efficiency to meet next round of regulations</li> <li>-China: Consistently meet new fuel-efficiency standards</li> <li>-Other regions: Promote technologies to meet fuel-efficiency regulations</li> </ul>										
	Production & logistics	3	Thoroughly conserve energy and reduce greenhouse gas emissions in production activities	<p>Act throughout the company to build low-carbon production system                      Actively Introduce low-CO<sub>2</sub> production technologies, and reduce CO<sub>2</sub> through daily improvements                      Consider to exploit renewable energy</p> <p>Energy Derived CO<sub>2</sub></p> <table border="1"> <thead> <tr> <th>Region</th> <th>Item</th> <th>FY 2012 Target</th> </tr> </thead> <tbody> <tr> <td>Global</td> <td rowspan="2">Emissions per unit yield</td> <td rowspan="2">4% less than FY 2008</td> </tr> <tr> <td>Japan Group</td> </tr> <tr> <td>Hino</td> <td>Emissions</td> <td>12% less than FY 1990 (Average from FY2008 to FY2012)</td> </tr> </tbody> </table>	Region	Item	FY 2012 Target	Global	Emissions per unit yield	4% less than FY 2008	Japan Group	Hino	Emissions	12% less than FY 1990 (Average from FY2008 to FY2012)
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4	Make transportation more efficient and reduce	<p>Promote initiatives to reduce CO<sub>2</sub> emissions in logistics by improving efficiency of transportation.</p> <table border="1"> <thead> <tr> <th>Region</th> <th>Item</th> <th>FY 2012 Target</th> </tr> </thead> <tbody> <tr> <td>Japan</td> <td>Emission per unit of</td> <td>12% less than FY</td> </tr> </tbody> </table>	Region	Item	FY 2012 Target	Japan	Emission per unit of	12% less than FY						
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			CO2 emissions in logistics	<table border="1"> <tr> <td>Group</td> <td>transport*</td> <td>2008</td> </tr> <tr> <td>International</td> <td colspan="2">Set target and promote reduction activities</td> </tr> </table> <p>*Definition of "unit of transport": multiply freight(in ton) by distance(km)</p>	Group	transport*	2008	International	Set target and promote reduction activities									
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	Sales	5	Thoroughly conserve energy and reduce CO2 emissions in sales activities	Continual improvement at Japanese and international sales offices; thoroughly conserve energy through lateral deployment of case studies Create and execute plan to reduce energy consumption per unit by at least 1% per year														
	Collaboration with society	6	Active communication and contribution to climate change mitigation policies	Promote initiatives to build low-carbon society through Japan Business Federation, Japan Automobile Manufacturers Association, etc. -Participate in environmental policy debate and framework creation -Integrated initiatives in partnership with JAMA, etc.														
		7	Integrated CO2 reduction initiatives in road traffic sector (transportation division)	Contribute to initiatives to improve transportation using IT and ITS technologies  Promote initiatives to raise awareness of environmentally friendly driving -Provide workshops on fuel-efficient driving at Customer Technical Center at Hamura plant, Japan. -Provide workshops at sales companies in Japan and internationally -Expand issuance of environmentally friendly driving certifications to customers -Develop vehicles that perform logistics efficiently, in accordance with customer usage														
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Creation of Closed Loop	Development & design	8	Further promote recycling design with awareness of effective use of resources	Initiatives to create assembled structures that are easy to disassemble Use more parts made using recycled materials														
	Production & logistics	9	Reduce discharges from production and logistics, and use resources effectively	<p>&lt;Amount of Discharges &amp; Final Disposal&gt; Reduce discharges at source, e.g. by improving yields Reduce waste by encouraging reuse within the company Encourage use of valuable materials within Hino Group Zero final disposal to landfill</p> <table border="1"> <thead> <tr> <th>Region</th> <th>Object</th> <th>Item</th> <th>FY 2012 Target</th> </tr> </thead> <tbody> <tr> <td rowspan="2">Japan Group</td> <td>Discharges *1</td> <td>Generated per unit yield</td> <td>16% less than FY 2008</td> </tr> <tr> <td>Final disposal</td> <td colspan="2">Zero *2</td> </tr> <tr> <td>International</td> <td>Waste</td> <td colspan="2">Set target and promote reduction activities</td> </tr> </tbody> </table> <p>*1: Definition: Discharges to outside company including salable waste. *2: Definition of Zero: Landfill amount including ash after incineration is not more than 0.5%, compared with total waste including recyclable.</p> <p>&lt;Packaging Materials&gt; Enable use of returnable racks in more countries</p>	Region	Object	Item	FY 2012 Target	Japan Group	Discharges *1	Generated per unit yield	16% less than FY 2008	Final disposal	Zero *2		International	Waste	Set target and promote reduction activities
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Economy				<p>Expand use of returnable racks for spare parts</p> <table border="1"> <thead> <tr> <th>Region</th> <th>Item</th> <th>FY 2012 Target</th> </tr> </thead> <tbody> <tr> <td>Japan Group</td> <td>Use per unit of shipment volume</td> <td>34% less than FY 2008</td> </tr> <tr> <td>International</td> <td colspan="2">Set target and promote reduction activities</td> </tr> </tbody> </table> <p>&lt;Water Usage&gt; Actively introduce water-saving technologies Conserve water through continual improvement</p> <table border="1"> <thead> <tr> <th>Region</th> <th>Item</th> <th>FY 2012 Target</th> </tr> </thead> <tbody> <tr> <td>Japan Group</td> <td>Water use per unit yield</td> <td>18% less than FY 2008</td> </tr> <tr> <td>International</td> <td colspan="2">Set target and promote reduction activities</td> </tr> </tbody> </table>	Region	Item	FY 2012 Target	Japan Group	Use per unit of shipment volume	34% less than FY 2008	International	Set target and promote reduction activities		Region	Item	FY 2012 Target	Japan Group	Water use per unit yield	18% less than FY 2008	International	Set target and promote reduction activities	
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	Sales & recycling	10	<p>Enhance global promotion of effective use of resources</p> <p>Promote global compliance with automobile recycling laws</p>	<p>Develop tools and offer information globally on efficient disassembly methods</p> <p>Promote initiatives within group to expand use of used parts</p> <p>Japan: Maintain top recycling level, and respond appropriately to revisions to law China &amp; emerging economies: Respond appropriately to regulations of each country</p>																		
Environmental Conservation & Creation of Society Coexisting in Harmony with Nature	Development & design	11	Reduce gas emissions to help improve urban air quality in each country and region	<p>Introduce vehicles with lower gas emissions to help improve urban air quality in each country and region</p> <p>-Japan: Continue to bring vehicles to market that comply with Post New Long-term Regulations Research and develop new technologies to comply with new exhaust regulations starting in 2016</p> <p>-United States: Bring vehicles to market that comply with US10</p> <p>-Europe: Research, development, and compliance with new EURO6 regulations</p> <p>-China: Promote introduction of EURO5 level</p> <p>-In general: Introduce low-emission vehicles (EURO3 or 4 level)</p>																		
		12	Expand and enhance management of chemicals contained in products	<p>Promote global management of chemicals in products</p> <p>-Thoroughly manage multiple chemical substances contained in products</p> <p>-Develop technologies to substitute substances with lower environmental impact, and promote substitution</p>																		
	Production	13	Reduce substances that impact the environment in production activities	<p>Reduce usage of paints and paint thinner in painting processes, etc. promote reduction of VOCs through constant improvement</p> <p>Body Painting</p> <table border="1"> <thead> <tr> <th>Region</th> <th>Item</th> <th>FY 2012 Target</th> </tr> </thead> <tbody> <tr> <td>Hino</td> <td>VOC Emissions per surface area painted</td> <td>Not more than 24 g/m<sup>2</sup> (Average for all lines)</td> </tr> <tr> <td>International</td> <td colspan="2">Activities to reduce VOC emissions in each country</td> </tr> </tbody> </table>	Region	Item	FY 2012 Target	Hino	VOC Emissions per surface area painted	Not more than 24 g/m <sup>2</sup> (Average for all lines)	International	Activities to reduce VOC emissions in each country										
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				Other Paintings Japan/Intl. Activities to reduce VOC emissions
	Collaboration with society	14	Commitment to biodiversity Promote contributions to society that help create society coexisting in harmony with nature	Give consideration to local ecosystems in each country and region Raise employees' awareness of protecting ecosystems, and encourage volunteering (Promote activities based on Japan Business Federation Declaration of Biodiversity)
Environmental Management	Management	15	Strengthen and promote group environmental management	Activities to ensure top level of environmental performance in each country and region Comply with environmental laws in each country and region, and enhance activities to prevent environmental risk Introduce area management organizations at production sites outside Japan, and promote rational initiatives Improve level of environmental management through mutual audits by each company at production sites in Japan
		16	Promote environmental activities in collaboration with business partners	Suppliers: Compliance with laws by suppliers, and enhance management of substances that impact the environment contained in parts, raw materials, secondary materials, production equipment, etc. Request for environmental performance activities Sales in Japan: Promote environmental activities by sales companies via each Environmental Management System. Sales outside Japan: Act continually to raise awareness of the environment
		17	Promote global CO <sub>2</sub> management	Plan and promote CO <sub>2</sub> management in all business activities
		18	Promote environmental management ECO-VAS in product development	Ensure management of environmental targets during development using vehicle environmental assessment system (ECO-VAS)
		19	Promote "sustainable-plant" activities	Plant designs in harmony with nature. Actively introduce low CO <sub>2</sub> production technologies, and promote continual improvement, exploit renewable energy, and forest creation in and around plants.
		20	Enhance and promote environmental education	Systematic environmental education that raises employees' awareness of the environment Continually survey employees' environmental awareness, and raise awareness in accordance with results Roll out group activities for Environment Month in partnership with Toyota Group
		21	Actively disclose environmental information and enhance communication	Enhance provision of information on product environmental technologies in each country and region (e.g. exhibiting at expos) Continually publish CSR reports and other documents in each country and region, and publish at more sites Enhance environmental communication in each country and region

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\*Japanese Fiscal Year runs from April 1 to March 31.